





36 St Lucia	159,000
37 St Vincent and the Grenadines	117,000
38 Samoa	176,000
39 Seychelles	84,000
40 Sierra Leone	5,235,000
41 Singapore	4,164,000
42 Solomon Islands	443,000
43 South Africa	43,580,000
44 Sri Lanka	18,968,000
45 Swaziland	1,088,000
46 Tonga	101,000
47 Trinidad and Tobago	1,318,000
48 Tuvalu	12,000
49 Uganda	23,395,000
50 United Kingdom (overseas territories: Anguilla, Bermuda,	58,858,000

<i>British Antarctic Territory, British Indian Ocean Territory, British Virgin Islands, Cayman Islands, Falkland Islands, Gibraltar, Montserrat, Pitcairn, Henderson, Ducie and Oeno Islands, St Helena and St Helena Dependencies [Ascension and Tristan da Cunha], South Georgia and the South Sandwich Islands, and Turks and Caicos Islands)</i>	
51 United Republic of Tanzania	35,181,000
52 Vanuatu	206,000
53 Zambia	10,461,000
54 Zimbabwe**	12,967,000

\* Pakistan was suspended from the councils of the Commonwealth in October 1999.

\*\* Zimbabwe was suspended from the councils of the Commonwealth in March 2002.

2002 population figures from World Development Indicators database, World Bank, July 2003, except for Nauru and Tuvalu

# The Commonwealth and its members

Member Country (Capital)	Status	Head of State (or G-G) <sup>1</sup>	Head of Government
Antigua and Barbuda (St John's)	M	G-G: HE Sir James Carlisle	PM: The Hon Lester B Bird
Australia (Canberra)	M	G-G: HE Major-General (Rtd.) Michael Jeffrey	PM: The Hon John Howard
The Bahamas (Nassau)	M	G-G: HE Dame Ivy Dumont	PM: The Hon Perry Christie
Bangladesh (Dhaka)	R	P: HE Professor Iajuddin Ahmed	PM: The Hon Begum Khaleda Zia
Barbados (Bridgetown)	M	G-G: HE Sir Clifford Husbands	PM: The Rt Hon Owen Arthur
Belize (Belmopan)	M	G-G: HE Sir Colville Norbert Young Sr	PM: The Hon Said Musa
Botswana (Gaborone)	RE	P: HE Mr Festus G Mogae	The President
Brunei Darussalam (Bandar Seri Begawan)	M*	HM Sultan Haji Hassanali Bolkiah	The Sultan
Cameroon (Yaoundé)	RE	P: HE Mr Paul Biya	The President
Canada (Ottawa)	M	G-G: HE Ms Adrienne Clarkson	PM: The Rt Hon Jean Chrétien
Cyprus (Nicosia)	RE	P: HE Mr Tassos Papadopoulos	The President
Dominica (Roseau)	R	P: HE Mr Vernon Shaw	PM: The Hon Pierre Charles
Fiji Islands (Suva)	R	P: HE Ratu Josefa Iloilo	PM: The Hon Laisenia Qarase
The Gambia (Banjul)	RE	P: HE Dr Alhaji Yahya A J J Jammeh	The President
Ghana (Accra)	RE	P: HE Mr John A Kufuor	The President
Grenada (St George's)	M	G-G: HE Sir Charles Daniel Williams	PM: The Hon Dr Keith Mitchell
Guyana (Georgetown)	RE	P: HE Mr Bharrat Jagdeo	The President
India (New Delhi)	R	P: HE Dr A P J Abdul Kalam	PM: The Hon Atal Bihari Vajpayee
Jamaica (Kingston)	M	G-G: HE Sir Howard Felix Cooke	PM: The Rt Hon P J Patterson
Kenya (Nairobi)	RE	P: HE Mr Mwai Kibaki	The President
Kiribati (Tarawa)	RE	P: HE Mr Anote Tong	The President
Lesotho (Maseru)	M*	HM King Letsie III	PM: The Hon Pakalitha Mosisili
Malawi (Lilongwe)	RE	P: HE Dr Bakili Muluzi	The President
Malaysia (Kuala Lumpur)	M*	HM Tuanku Syed Sirajuddin Putra Jamalullail	PM: The Hon Datuk Seri Dr Mahathir Mohar
Maldives (Malé)	RE	P: HE Mr Maumoon Abdul Gayoom	The President
Malta (Valletta)	R	P: HE Professor Guido De Marco	PM: The Hon Dr Edward Fenech-Adami
Mauritius (Port Louis)	R	P: HE Mr Karl Auguste Offmann	PM: The Rt Hon Sir Anerood Jugnauth
Mozambique (Maputo)	RE	P: HE Mr Joaquim Alberto Chissano	The President
Namibia (Windhoek)	RE	P: HE Dr Sam Nujoma	The President
Nauru (Nauru)	RE	P: HE Mr René Harris	The President
New Zealand (Wellington)	M	G-G: HE Dame Silvia Cartwright	PM: The Rt Hon Helen Clark
Nigeria (Abuja)	RE	P: HE Chief Olusegun Obasanjo	The President
Pakistan (Islamabad) <sup>5</sup>	R	P: HE General Pervez Musharraf	PM: The Hon Mir Zafarullah Khan Jamali
Papua New Guinea (Port Moresby)	M	G-G: HE Sir Silas Atopare	PM: The Rt Hon Sir Michael Somare
St Kitts and Nevis (Basseterre)	M	G-G: HE Sir Cuthbert M Sebastian	PM: The Hon Dr Denzil Douglas
St Lucia (Castries)	M	G-G: HE Dame Pearlette Louisy	PM: The Hon Dr Kenny Anthony
St Vincent and the Grenadines (Kingstown)	M	G-G: HE Sir Frederick Ballantyne	PM: The Hon Dr Ralph Gonsalves
Samoa (Apia)	R	HH Malietoa Tanumafili II	PM: The Hon Tuilaepa Sailele Malielegaoi
Seychelles (Victoria)	RE	P: HE Mr F Albert René	The President
Sierra Leone (Freetown)	RE	P: HE Dr Alhaji Ahmad Tejan Kabbah	The President
Singapore (Singapore)	R	P: HE Mr S R Nathan	PM: The Hon Goh Chok Tong
Solomon Islands (Honiara)	M	G-G: HE Sir John Ini Lapli	PM: The Hon Sir Allan Kemakeza
South Africa (Pretoria)	RE	P: HE Mr Thabo Mbeki	The President
Sri Lanka (Colombo)	RE	P: HE Mrs Chandrika Bandaranaike Kumaratunga	The President
Swaziland (Mbabane)	M*	HM King Mswati III	PM: The Hon Dr Barnabas Dlamini
Tonga (Nuku'alofa)	M*	HM King Taufa'ahau Tupou IV	PM: HRH Prince Ulukalala Lavaka-Ata
Trinidad and Tobago (Port of Spain)	R	P: HE Professor George Maxwell Richards	PM: The Hon Patrick Manning
Tuvalu (Funafuti)	M	G-G: HE Sir Tomasi Puapua	PM: The Hon Saufatu Sopoanga
Uganda (Kampala)	RE	P: HE Mr Yoweri Museveni	The President
United Kingdom (London)	M	HM Queen Elizabeth II	PM: The Rt Hon Tony Blair
United Republic of Tanzania (Dar es Salaam)	RE	P: HE Mr Benjamin William Mkapa	The President
Vanuatu (Port Vila)	R	P: HE Fr. John Bani	PM: The Hon Edward Nipake Natapei
Zambia (Lusaka)	RE	P: HE Mr Levy Patrick Mwanawasa	The President
Zimbabwe (Harare) <sup>5</sup>	RE	P: HE Mr Robert Mugabe	The President

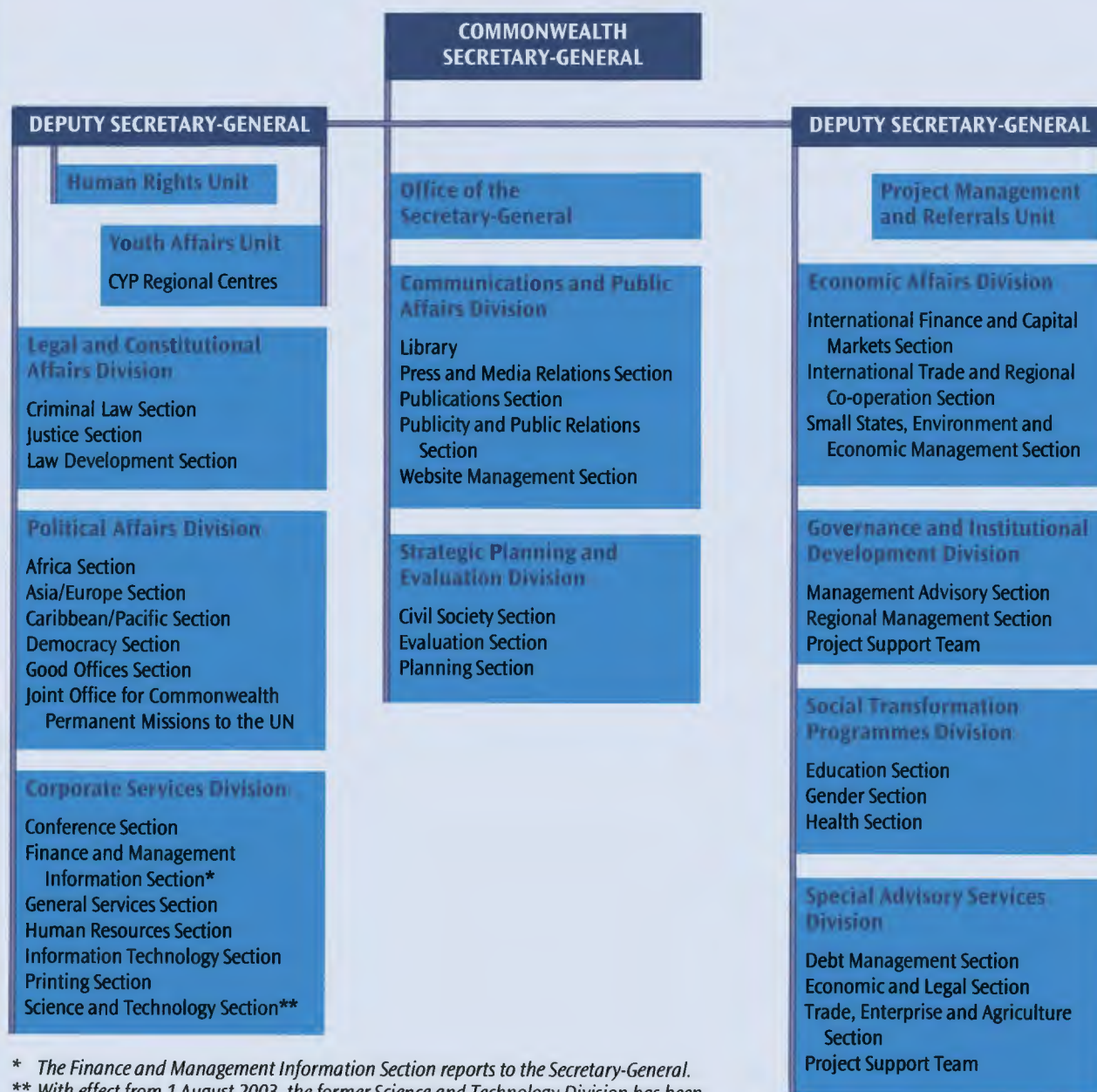
Abbreviations: G-G Governor-General; HE His/Her Excellency; HH, HM, HRH His/Her Highness/Majesty/Royal Highness; M Monarchy under HM Queen Elizabeth II; M\* National Monarchy; P President; PM Prime Minister; R Republic; RE Republic with Executive President.

Notes: **1** Where Governor-General represents the Head of State, HM Queen Elizabeth II; **2** Year of rejoining the Commonwealth; **3** The Queen's official birthday, normally the second Saturday in June; **4** Statute of Westminster; **5** These countries were suspended from the councils of the Commonwealth. *As at 14 August 2003.*

Legislature	National Day	Date of Joining
House of Representatives	1 Nov	1981
House of Representatives	26 Jan	1931 <sup>4</sup>
House of Assembly	10 Jul	1973
Parliament	26 Mar	1972
House of Assembly	30 Nov	1966
National Assembly	21 Sep	1981
National Assembly	30 Sep	1966
Legislative Council	23 Feb	1984
National Assembly	20 May	1995
House of Commons	1 Jul	1931 <sup>4</sup>
House of Representatives	1 Oct	1961
House of Assembly	3 Nov	1978
House of Representatives	10 Oct	1997 <sup>2</sup>
National Assembly	18 Feb	1965
Parliament	6 Mar	1957
House of Representatives	7 Feb	1974
National Assembly	23 Feb	1966
Lok Sabha	26 Jan	1947
House of Representatives	6 Aug	1962
National Assembly	12 Dec	1963
House of Assembly	12 Jul	1979
National Assembly	4 Oct	1966
National Assembly	6 Jul	1964
House of Representatives	31 Aug	1957
House of Representatives	26 Jul	1982
House of Representatives	31 Mar	1964
Legislative Assembly	12 Mar	1968
National Assembly	25 Jun	1995
National Assembly	21 Mar	1990
Parliament	31 Jan	1968
House of Representatives	6 Feb	1931 <sup>4</sup>
National Assembly	1 Oct	1960
National Assembly	23 Mar	1989 <sup>2</sup>
Parliament	16 Sep	1975
National Assembly	19 Sep	1983
House of Assembly	22 Feb	1979
House of Assembly	27 Oct	1979
Legislative Assembly	1 Jun	1970
National Assembly	18 Jun	1976
Parliament	27 Apr	1961
Parliament	9 Aug	1965
National Parliament	7 Jul	1978
National Assembly	27 Apr	1994 <sup>2</sup>
Parliament	4 Feb	1948
House of Assembly	6 Sep	1968
Legislative Assembly	4 Jun	1970
House of Representatives	31 Aug	1962
House of Assembly	1 Oct	1978
Parliament	9 Oct	1962
House of Commons	12 June <sup>3</sup>	
National Assembly	9 Dec	1961
Parliament	30 Jul	1980
National Assembly	24 Oct	1964
House of Assembly	18 Apr	1980

# Appendix 2

## Secretariat structure and senior staff



\* The Finance and Management Information Section reports to the Secretary-General.  
 \*\* With effect from 1 August 2003, the former Science and Technology Division has been merged with the Corporate Services Division. This arrangement will continue until a review of the science and technology work of the Commonwealth Secretariat is completed, by the end of 2003.

### Office of the Secretary-General

**HE the Rt Hon Donald C McKinnon**  
 Commonwealth Secretary-General  
 New Zealand

**Mr Winston Cox**  
 Deputy Secretary-General  
 Barbados

**Mrs Florence Mugasha**  
 Deputy Secretary-General  
 Uganda

**Mr Amitav Banerji**  
 Director, Office of the Secretary-General  
 India

### Ms Michèle Law

Deputy Director  
 New Zealand

### Communications and Public Affairs Division

**Mr Joel Kibazo**  
 Director  
 Uganda

**Mr James P Robertson**  
 Deputy Director  
 Australia

### Corporate Services Division

**Mr Frank Martin**  
 Director<sup>†</sup>  
 United Kingdom

**Ms Virginia Goodings**  
 Special Adviser and Head of Human Resources  
 Canada

Special Adviser and Head of Finance  
 (position vacant)

**Mr Sree Vallipuram**  
 Deputy Director and Head of Information Technology  
 Singapore

**Mr Anthony Griffith**  
*Deputy Director and Head of Conference*  
Australia

### **Economic Affairs Division**

**Dr Indrajit Coomaraswamy**

*Director*  
Sri Lanka

**Professor Andreas Antoniou**

*Deputy Director, International Finance and Capital Markets Section*  
Cyprus

**Dr Roman Grynberg**

*Deputy Director, International Trade and Regional Co-operation Section*  
Canada

**Dr Eliawony J Kisanga**

*Deputy Director, Small States, Environment and Economic Management Section*  
United Republic of Tanzania

### **Governance and Institutional Development Division**

**Ms Tendai Bare**

*Director*<sup>2</sup>  
Zimbabwe  
*Deputy Director, Regional Management Section*<sup>3</sup>  
(position vacant)

**Mr Michael Gillibrand**

*Special Adviser and Head of Management Advisory Section*<sup>4</sup>  
United Kingdom

**Mr Peter Frost**

*Special Adviser (Public Sector Reform)*  
Australia

### **Legal and Constitutional Affairs Division**

**Ms Dianne Stafford**

*Director*<sup>5</sup>  
Australia

**Ms Kimberly Prost**

*Deputy Director, Criminal Law Section*  
Canada

**Ms Katalaina Sapolu**

*Deputy Director, Justice Section*  
Samoa

**Ms Cheryl Thompson-Barrow**

*Deputy Director, Law Development Section*  
Jamaica

### **Political Affairs Division**

**Mr Matthew Neuhaus**

*Director*  
Australia

**Professor A I (Ade) Adefuye**

*Special Adviser, Africa Section*  
Nigeria

**Mr Syed Sharfuddin**

*Special Adviser, Asia/Europe Section*  
Pakistan

**Ms Judith Pestaina**

*Special Adviser, Caribbean/Pacific Section*<sup>6</sup>  
Dominica

**Mr Christopher Child**

*Deputy Director, Democracy Section*  
United Kingdom

**Dr Victor Pungong**

*Deputy Director, Good Offices Section*  
Cameroon

**Mr Nichol Gabriel**

*Manager, Joint Office for Commonwealth Permanent Missions to the United Nations (New York)*  
Seychelles

### **Science and Technology Division\*\***

**Mr B J R (Ravi) Rao**

*Deputy Director and Acting Secretary, CSC*  
India

### **Social Transformation Programmes Division**

**Ms Nancy Spence**

*Director*  
Canada

**Dr Ved Goel**

*Acting Deputy Director and Head of Education*<sup>7</sup>  
India

**Dr Rawwida Baksh**

*Deputy Director and Head of Gender*  
Trinidad and Tobago

**Dr Rosemarie Paul**

*Deputy Director and Head of Health*  
Trinidad and Tobago

### **Special Advisory Services Division**

**Mr George Saibel**

*Director*  
Canada

**Mr Kosi Latu**

*Special Adviser (Legal) and Head of Economic and Legal Section*  
Samoa

**Mr Bryan Land**

*Special Adviser (Economic)*  
United Kingdom

**Mr Pierre Berthelot**

*Deputy Director and Head of Trade, Enterprise and Agriculture*  
Mauritius

*Deputy Director and Head of Debt Management*<sup>8</sup>

(position vacant)

*Deputy Director (Legal)*<sup>9</sup>

(position vacant)

*Deputy Director (Legal)*<sup>10</sup>

(position vacant)

### **Strategic Planning and Evaluation Division**

**Ms Alexandra Jones**

*Director*  
United Kingdom

**Mr Chandrashekar Krishnan**

*Deputy Director, Planning Section*  
India

**Dr Elizabeth Brouwer**

*Deputy Director, Evaluation Section*  
Australia

### **Human Rights Unit**

**Mr Hanif Vally**

*Deputy Director and Head of Human Rights*  
South Africa

### **Youth Affairs Unit**

**Mr Ignatius Takawira**

*Special Adviser and Head of Youth Affairs*  
Zimbabwe

**Mr Eniwet Kakuwa**

*Acting Regional Director, Africa Centre*  
Zambia

**Ms Raka Rashid**

*Regional Director, Asia Centre*  
Bangladesh

**Mr Armstrong Alexis**

*Regional Director, Caribbean Centre*  
St Lucia

**Mr Jeff Bost**

*Regional Director, South Pacific Centre*  
Australia

*Senior Secretariat staff as at 30 June 2003*

1 Ms Marion Cowden (New Zealand), from 1 July 2003.

2 Dr Victor Ayeni (Nigeria), from 1 October 2003.

3 Ms Taboka Nkhwa (Botswana), from 1 September 2003.

4 Mr Srinivas Sampath (India), from November 2003.

5 Ms Betty Mould-Iddrisu (Ghana), from November 2003.

6 Ms Juliet Solomon (Trinidad and Tobago), from 22 September 2003.

7 Dr Henry Kaluba (Zambia), from 1 July 2003.

8 Mr José Mauret (Mauritius), from 1 July 2003.

9 Mr Makkul Rahim (United Republic of Tanzania), from 1 July 2003.

10 Dr Kathy-Ann Brown (Jamaica), from 1 September 2003.

## Appendix 3

# Rates of contribution and programme budgets

The Commonwealth Secretariat's activities are supported by four budgets/funds. First there is the assessed budget of the Secretariat itself, contributions to which are made by Commonwealth governments on an agreed scale based on population and national income. The United Nations scales are used as a broad guide. Contributions to the Commonwealth Science Council (CSC) are on a similar basis as the Secretariat. The Commonwealth Fund for Technical Co-operation (CFTC) and Commonwealth Youth Programme (CYP) are financed by voluntary contributions. The Secretary-General is the custodian and Chief Accounting Officer to governments of all the budgets and funds administered by the Secretariat.

The Secretariat is governed by a Board of Governors on which all member governments are represented. The Board meets once a year. The Board elects an Executive Committee to assist its work. The Executive Committee meets on a quarterly basis. On the basis of recommendations of its Executive Committee, the Board approves the Secretariat's strategic plans, work programmes and the assessed budget of the Secretariat as well as the budget of the CFTC. The Board also approves the annual audited accounts of the Secretariat. Until such time as Commonwealth Heads of Government otherwise decide, the Board has delegated its authority in respect of approving the budgets of the CYP and the CSC to their respective governing bodies. The 2003 Abuja CHOGM is expected to take decisions on the governance arrangements of the CYP and the CSC.

The Secretariat's budget was £11,322,840 in 2001/02 and £11,436,070 in 2002/03. CFTC expenditure for 2001/02 was £20,030,000 and the CFTC plan of expenditure for 2002/03 was £22,220,000. The CSC's expenditure in 2001/02 was £803,974 and £912,005 was budgeted for 2002/03. The CYP spent £2,436,089 in 2001/02 and expenditure of £2,308,500 was planned for 2002/03.

Details of contributions and pledges for 2001/02 and 2002/03 are shown in the accompanying Tables 1 and 3. Resource allocations by programme for all funds in 2001/02 and 2002/03 are at Tables 2 and 4.

The Secretariat also receives extra-budgetary contributions from some member countries and in some cases contributions from outside the Commonwealth.

The Trade and Investment Access Facility was established by Heads of Government at Edinburgh in 1997 to help the integration of developing members, especially small states and the least developed, into the emerging global economy and to help them take advantage of its opportunities. Funds have continued to be received for this facility from Australia, Canada, New Zealand and the United Kingdom.

Extra-budgetary contributions are also received to support the Joint Office for Commonwealth Permanent Missions to the United Nations in New York, which helps several small member states to maintain their diplomatic representation at the UN.

Recently, the European Commission has agreed to provide Euro 11 million to the Secretariat, to support a project, in collaboration with l'Agence Intergouvernementale de la Francophonie, that will strengthen the capacity of Commonwealth developing countries to participate in international trade negotiations.

Table 1 – Contributions and pledges to all funds, 2001/2002

	CONTRIBUTIONS TO				PLEDGES TO	
	the Secretariat		CSC		CYP	CFTC
	%	£	%	£	£	£
Antigua and Barbuda	0.34	38,498	–	–	8,004	48,000
Australia	9.69	1,097,182	16.36	158,643	187,332	3,194,339
The Bahamas	0.58	65,672	0.45	4,364	12,620	89,989
Bangladesh	1.01	114,361	1.00	9,697	8,004	84,855
Barbados	0.58	65,672	0.45	4,364	8,004	85,000
Belize	0.34	38,498	–	–	8,004	18,000
Botswana	1.01	114,361	1.00	9,697	9,689	205,000
Brunei Darussalam	1.01	114,361	0.45	4,364	11,200	300,000
Cameroon	1.01	114,361	1.00	9,697	8,004	–
Canada	19.07	2,159,266	–	–	686,377	5,567,645
Cyprus	1.01	114,361	0.45	4,364	8,004	87,000
Dominica	0.34	38,498	–	30	8,004	20,000
Fiji Islands	–	32,836	–	–	–	–
The Gambia	0.34	38,498	–	–	8,004	7,700
Ghana	1.01	114,361	1.00	9,697	16,013	–
Grenada	0.34	38,498	0.45	4,364	8,004	15,000
Guyana	0.58	65,672	0.45	4,364	4,791	52,853
India	3.34	378,182	8.34	80,873	85,972	720,000
Jamaica	1.01	114,361	1.00	9,697	16,013	–
Kenya	1.01	114,361	1.00	9,697	17,213	200,000
Kiribati	0.34	38,498	–	–	2,000	–
Lesotho	0.58	65,672	1.00	9,697	8,004	65,000
Malawi	0.58	65,672	1.00	9,697	8,004	20,000
Malaysia	1.37	155,122	1.00	9,697	24,229	250,000
Maldives	0.34	38,498	–	–	4,000	15,000
Malta	0.58	65,672	0.45	4,364	8,004	76,786
Mauritius	1.01	114,361	1.00	9,697	8,004	100,000
Mozambique	0.58	65,672	–	–	8,004	–
Namibia	0.58	65,672	1.00	9,697	13,243	133,000
Nauru	0.34	38,498	–	–	–	–
New Zealand	2.15	243,440	8.34	80,873	27,507	909,237
Nigeria	1.37	155,122	1.00	9,697	19,661	–
Pakistan*	–	–	–	–	–	–
Papua New Guinea	1.01	114,361	1.00	9,697	16,013	102,300
St Kitts and Nevis	0.34	38,498	–	–	8,004	15,000
St Lucia	0.34	38,498	0.45	4,364	8,004	–
St Vincent and the Grenadines	0.34	38,498	–	–	8,004	20,500
Samoa	0.34	38,498	–	–	183	32,000
Seychelles	0.34	38,498	0.45	4,364	8,004	12,000
Sierra Leone	0.58	65,672	–	–	16,013	–
Singapore	1.37	155,122	–	–	16,013	332,732
Solomon Islands	0.34	38,498	–	–	8,004	–
South Africa	3.90	441,590	8.34	80,873	87,979	–
Sri Lanka	1.01	114,361	1.00	9,697	16,013	45,000
Swaziland	0.58	65,672	0.45	4,364	8,004	–
Tonga	0.34	38,498	–	–	8,004	–
Trinidad and Tobago	1.01	114,361	1.00	9,697	19,626	50,000
Tuvalu	0.34	38,498	–	–	1,000	8,500
Uganda	1.01	114,361	1.00	9,697	16,013	–
United Kingdom	30.00	3,396,852	26.65	258,425	730,670	5,630,436
United Republic of Tanzania	1.01	114,361	1.00	9,697	16,013	–
Vanuatu	0.34	38,498	–	–	8,004	18,000
Zambia	1.01	114,361	1.00	9,697	26,848	–
Zimbabwe**	1.01	114,361	1.00	9,697	16,013	–
Bermuda	–	–	–	–	–	23,935
British Virgin Islands	–	–	–	–	–	29,500
Cayman Islands	–	–	–	–	–	15,400
Cook Islands	–	–	–	–	8,004	–
Gibraltar	–	–	–	–	–	10,000
Montserrat	–	–	–	–	–	3,000
St Helena	–	–	–	–	–	500
<b>Total</b>	<b>100.00</b>	<b>11,355,676</b>	<b>91.53</b>	<b>887,595</b>	<b>2,300,349</b>	<b>18,613,207</b>

For CFTC, in addition to the pledges for 2001/2002 of £18,613,207, retroactive pledges totalling £300,107 were made by Grenada, Kiribati, Mozambique, St Vincent and the Grenadines, Seychelles, Swaziland, Tonga, Anguilla, Montserrat, Niue and Tokelau.

\* Pakistan was suspended from the councils of the Commonwealth in October 1999.

\*\* Zimbabwe was suspended from the councils of the Commonwealth in March 2002.

Table 2 – Resource allocations by programme, 2001/2002

Programmes	Secretariat's				
	Total £	Assessed Budget £	CFTC £	CYP £	CSC £
A1 Help in Conflict Situations and Post-Conflict Stabilisation	648,477	648,477	–	–	–
A1 Total	648,477	648,477	0	0	0
A2.1 Consensus-Building, Promotion of Democracy, and Strengthening Democratic Values and Electoral and Parliamentary Processes	1,620,329	1,320,329	300,000	–	–
A2.2 Constitutions, Rule of Law, Combating Commercial Crime and the Promotion of Human Rights	1,530,667	1,048,667	482,000	–	–
A2 Total	3,150,996	2,368,996	782,000	0	0
B3.1 Consensus-Building and Policy Development on Debt, Finance, Trade, and Promotion of Regional Co-operation	1,021,968	927,968	94,000	–	–
B3.2 Advice and Assistance with Debt Management, Natural Resource Development, Financial Sector Development, Privatisation and Investment, and the Delimitation of Maritime Boundaries	2,781,832	80,089	2,701,743	–	–
B3.3 Combating Money Laundering and Corruption in Economic Management	394,075	108,437	285,638	–	–
B3.4 Capacity-Building for Trade, Private Sector Development, the Development of Agriculture and Renewable Resources, Poverty Alleviation, and the Promotion of Commonwealth Business Links	4,423,411	160,177	4,263,234	–	–
B3.5 Public Sector Reform and Public Sector Restructuring	1,737,457	–	1,737,457	–	–
B3.6 Environment	193,177	188,177	5,000	–	–
B3 Total	10,551,920	1,464,848	9,087,072	0	0
B4 Human Development	1,459,707	1,174,707	285,000	–	–
B4 Total	1,459,707	1,174,707	285,000	0	0
B5 Realising the Potential of Young People in Development	2,156,009	31,343	–	2,124,666	–
B5 Total	2,156,009	31,343	0	2,124,666	0
B6 Science and Technology for Development	1,077,570	235,530	95,000	–	747,040
B6 Total	1,077,570	235,530	95,000	0	747,040
B7.1 Training to Enhance Skills for Development	2,868,004	–	2,868,004	–	–
B7.2 Provision of Experts for Development	4,726,218	–	4,726,218	–	–
B7 Total	7,594,222	0	7,594,222	0	0
B8 Addressing the Vulnerability of Small States	405,739	375,739	30,000	–	–
B8 Total	405,739	375,739	30,000	0	0
C9 Gender: Equality of Opportunities	839,050	589,050	250,000	–	–
C9 Total	839,050	589,050	250,000	0	0
D10 Information, Media and Public Relations	1,264,242	936,270	271,032	28,470	28,470
D10 Total	1,264,242	936,270	271,032	28,470	28,470
D11.1 Secretariat Governance and Executive Direction	1,995,164	1,272,174	656,575	37,695	28,720
D11.2 Planning, Evaluation and Regional Co-ordination	611,720	287,454	315,308	4,479	4,479
D11.3 Administrative Services	3,472,969	1,673,252	1,633,791	87,040	78,886
D11 Total	6,079,853	3,232,880	2,605,674	129,214	112,085
Contingency	1,060,000	60,000	1,000,000	–	–
Pensions, etc.	235,000	235,000	–	–	–
Other Income	(30,000)	(30,000)	–	–	–
<b>TOTAL BUDGET</b>	<b>36,492,785</b>	<b>11,322,840</b>	<b>22,000,000</b>	<b>2,282,350</b>	<b>887,595</b>

**Table 3 – Contributions and pledges to all funds, 2002/2003**

	CONTRIBUTIONS TO				PLEDGES TO	
	the Secretariat		CSC		CYP	CFTC
	%	£	%	£	£	£
Antigua and Barbuda	0.35	40,026	–	–	8,204	–
Australia	9.69	1,108,155	16.36	163,005	190,655	3,634,131
The Bahamas	0.59	67,473	0.45	4,484	12,935	94,000
Bangladesh	1.02	116,648	1.00	9,964	8,204	90,000
Barbados	0.59	67,473	0.45	4,484	8,204	90,000
Belize	0.35	40,026	–	–	8,204	18,000
Botswana	1.02	116,648	1.00	9,964	9,932	205,000
Brunei Darussalam	1.02	116,648	0.45	4,484	10,500	300,000
Cameroon	1.02	116,648	1.00	9,964	7,968	100,000
Canada	19.07	2,180,859	–	–	703,536	4,837,258
Cyprus	1.02	116,648	0.45	4,484	8,204	95,000
Dominica	0.35	40,026	–	32	8,204	–
Fiji Islands	0.59	67,473	–	–	8,204	70,000
The Gambia	0.35	40,026	–	–	8,204	7,700
Ghana	1.02	116,648	1.00	9,964	16,413	125,000
Grenada	0.35	40,026	0.45	4,484	8,204	15,000
Guyana	0.59	67,473	0.45	4,484	8,204	47,571
India	3.34	381,965	8.34	83,097	88,523	720,000
Jamaica	1.02	116,648	1.00	9,964	16,413	110,000
Kenya	1.02	116,648	1.00	9,964	17,643	200,000
Kiribati	0.35	40,026	–	–	2,000	–
Lesotho	0.59	67,473	1.00	9,964	8,204	65,000
Malawi	0.59	67,473	1.00	9,964	8,204	20,000
Malaysia	1.37	156,674	1.00	9,964	24,835	250,000
Maldives	0.35	40,026	–	–	4,000	15,000
Malta	0.59	67,473	0.45	4,484	8,204	92,786
Mauritius	1.02	116,648	1.00	9,964	8,204	110,000
Mozambique	0.59	67,473	–	–	8,204	25,000
Namibia	0.59	67,473	1.00	9,964	13,574	140,000
Nauru	0.35	40,026	–	–	–	–
New Zealand	2.15	245,876	8.34	83,097	29,866	1,017,123
Nigeria	1.37	156,674	1.00	9,964	20,152	300,000
Pakistan*	–	–	–	–	–	–
Papua New Guinea	1.02	116,648	1.00	9,964	16,413	–
St Kitts and Nevis	0.35	40,026	–	–	8,204	15,000
St Lucia	0.35	40,026	0.45	4,484	8,204	22,000
St Vincent and The Grenadines	0.35	40,026	–	–	8,204	20,500
Samoa	0.35	40,026	–	–	8,204	–
Seychelles	0.35	40,026	0.45	4,484	8,204	12,000
Sierra Leone	0.59	67,473	–	–	16,413	–
Singapore	1.37	156,674	–	–	16,413	242,000
Solomon Islands	0.35	40,026	–	–	8,204	–
South Africa	3.90	446,007	8.34	83,097	90,178	200,000
Sri Lanka	1.02	116,648	1.00	9,964	16,413	45,000
Swaziland	0.59	67,473	0.45	4,484	8,204	80,000
Tonga	0.35	40,026	–	–	8,204	–
Trinidad and Tobago	1.02	116,648	1.00	9,964	20,116	50,000
Tuvalu	0.35	40,026	–	–	689	–
Uganda	1.02	116,648	1.00	9,964	16,413	–
United Kingdom	30.00	3,430,821	26.65	265,531	679,336	6,125,444
United Republic of Tanzania	1.02	116,648	1.00	9,964	16,413	100,000
Vanuatu	0.35	40,026	–	–	8,204	18,000
Zambia	1.02	116,648	1.00	9,964	27,519	–
Zimbabwe**	–	–	–	–	–	–
Bermuda	–	–	–	–	–	23,333
Cayman Islands	–	–	–	–	–	15,400
Cook Islands	–	–	–	–	8,204	–
Gibraltar	–	–	–	–	–	15,000
St Helena	–	–	–	–	–	500
Turks and Caicos Islands	–	–	–	–	–	10,000
<b>Total</b>	<b>100.00</b>	<b>11,436,070</b>	<b>90.53</b>	<b>902,051</b>	<b>2,290,361</b>	<b>19,787,746</b>

For CFTC, in addition to their pledges for 2002/2003, Cameroon, Nigeria, South Africa and Swaziland made retroactive pledges totalling £880,000.

\* Pakistan was suspended from the councils of the Commonwealth in October 1999.

\*\* Zimbabwe was suspended from the councils of the Commonwealth in March 2002.

Table 4 – Resource allocations by programme, 2002/2003

Programmes	Total £	Secretariat's Assessed Budget £	CFTC £	CYP £	CSC £
1.1 Good Offices for Conflict Prevention and Resolution	770,989	770,989	–	–	–
1.2 Consensus-Building, Strengthening Democracy and Combating Terrorism	1,682,747	1,382,747	300,000	–	–
1.3 Promoting Human Rights	392,193	192,193	200,000	–	–
<b>Total 1</b>	<b>2,845,929</b>	<b>2,345,929</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
2.1 Constitutional Reform, Rule of Law, Strengthening Judicial Processes and Institutions	1,380,173	1,080,173	300,000	–	–
2.2 Civil Service Reform, Decentralisation, Public Sector Restructuring, eGovernance, and Combating Money Laundering and Corruption	3,763,042	116,841	3,646,201	–	–
<b>Total 2</b>	<b>5,143,215</b>	<b>1,197,014</b>	<b>3,946,201</b>	<b>0</b>	<b>0</b>
3.1 Gender Equality and Mainstreaming	849,553	589,553	260,000	–	–
3.2 Youth for the Future	2,219,115	10,000	50,000	2,159,115	–
<b>Total 3</b>	<b>3,068,668</b>	<b>599,553</b>	<b>310,000</b>	<b>2,159,115</b>	<b>0</b>
4.1 Advocacy, Consensus-Building and Responding to Globalisation	7,751,901	1,278,340	6,473,561	–	–
4.2 Human Development	1,349,830	1,064,830	285,000	–	–
4.3 Reducing the Digital Divide and Promoting Innovation, Technology and Science for Sustainable Development	1,221,655	242,690	200,000	–	778,965
4.4 Technical Assistance for Strategic Gap-Filling	6,019,128	–	6,019,128	–	–
<b>Total 4</b>	<b>16,342,514</b>	<b>2,585,860</b>	<b>12,977,689</b>	<b>0</b>	<b>778,965</b>
5 Vulnerability of Small States	419,170	389,170	30,000	–	–
<b>Total 5</b>	<b>419,170</b>	<b>389,170</b>	<b>30,000</b>	<b>0</b>	<b>0</b>
6.1 Communications and Public Affairs	1,254,935	963,259	242,620	24,528	24,528
6.2 Secretariat Governance, Planning and Management	5,774,131	3,028,462	2,512,300	124,857	108,512
<b>Total 6</b>	<b>7,029,066</b>	<b>3,991,721</b>	<b>2,754,920</b>	<b>149,385</b>	<b>133,040</b>
Contingency	1,820,663	119,473	1,701,190	–	–
Pensions, etc.	237,350	237,350	–	–	–
Other Income	(30,000)	(30,000)	–	–	–
<b>TOTAL BUDGET</b>	<b>36,876,575</b>	<b>11,436,070</b>	<b>22,220,000</b>	<b>2,308,500</b>	<b>912,005</b>

# Abbreviations

ACP	African, Caribbean and Pacific Group of States
ACU	Association of Commonwealth Universities
AIDS	acquired immuno-deficiency syndrome
AOSIS	Alliance of Small Island States
CARICOM	Caribbean Community
CBC	Commonwealth Business Council
CDP	UN Committee for Development Policy
CFTC	Commonwealth Fund for Technical Co-operation
CMAG	Commonwealth Ministerial Action Group on the Harare Declaration
COL	Commonwealth of Learning
COMAFIN	Commonwealth Africa Investment Fund
COMESA	Common Market for Eastern and Southern Africa
COMNET-IT	Commonwealth Network of Information Technology for Development
CPII	Commonwealth Private Investment Initiative
CSAP	Commonwealth Service Abroad Programme
CSC	Commonwealth Science Council
CS-DRMS	Commonwealth Secretariat Debt Recording and Management System
CYCI	Commonwealth Youth Credit Initiative
CYP	Commonwealth Youth Programme
ECOWAS	Economic Community of West African States
EPA	Economic Partnership Agreement
EU	European Union
G8	Group of Eight
HIPC	Heavily Indebted Poor Country
HIV	human immuno-deficiency virus
HLRG	High Level Review Group
ICT	information and communications technology
IGO	intergovernmental organisation
ITIO	International Trade and Investment Organisation
JCPC	Judicial Committee of the Privy Council
LDC	least developed country
LTT	'Lowering the Threshold: Changing Private Investors' Perceptions by Reducing the Cost and Risk of Investment in Least Developed, Small and Vulnerable Economies'
MDG	Millennium Development Goal
NEPAD	New Partnership for Africa's Development
NGO	non-governmental organisation
OECD	Organisation for Economic Co-operation and Development
PLWHA	person living with HIV/AIDS
PRSP	Poverty Reduction Strategy Paper
RBM	results-based management
RDBs	regional development banks
SADC	Southern African Development Community
TEC	Technology Empowerment Centre (of the CYP's Africa Centre)
UN	United Nations
UNCTAD	United Nations Conference on Trade and Development
UNIFEM	United Nations Development Fund for Women
WSSD	World Summit on Sustainable Development
WTO	World Trade Organisation